



**Vicki L. Gaynor**  
***Vice President***



**Education**

1978 - University of Hawaii at Manoa, M.Ed.

1975 - University of Hawaii at Manoa, B.Ed.

**Affiliations**

Member, City & County of Honolulu Planning Commission

Director, Hawaii Union Builders Foundation

Director, Chamber of Commerce of Hawaii

Past Chair, Chamber of Commerce Small Business Council

Past President & Director, Land Use Research Foundation of Hawaii

Past Member, City & County of Honolulu Reapportionment Commission

Past Director, Leeward Oahu Transportation Management Association

Past Director, West Oahu Economic Development Association

**Professional Experience**

2002 to present - Vice President, Community Planning & Engineering/Environet, Inc.

1989 to 2002 - Vice President, Haseko (Hawaii), Inc.

1984 to 1989 - Director of Development, Maryknoll Schools

1980 to 1984 - Program Manager, Research Corporation of the University of Hawaii

1975 to 1980 - Teacher, Hawaii State Department of Education

At Community Planning and Engineering, Inc., Ms. Gaynor fills a number of roles including overseeing new business development activities and all public involvement efforts for the firm's clients.

Throughout her career, she has worked with planners, engineers, and attorneys responsible for preparing land use plans, permits and related applications and studies. She has managed contested case land-use proceedings and appeals, several of which have gone as far as the Hawaii State Supreme Court. She has appeared before the State Land Use Commission, Land Board, and Water Commission, the Honolulu City Council and Planning Commission, and Neighborhood Boards.

Ms. Gaynor has worked extensively with community groups and organizations. Her community outreach efforts for Haseko's Ocean Pointe Master Planned Community earned two awards from the Hawaii Chapter of the Public Relations Society of America.

As a member of the building and construction industry since 1989, Ms. Gaynor has also worked with trade unions, business associations, state legislators, city council members, and numerous government officials on a range of land use issues.

**Relevant Experience:**

**Honolulu High-Capacity Transit Corridor Alternative Analysis Study, subconsultant to Parson Brinckerhoff Quaid and Douglas.**



Participated in all aspects of public outreach program initiated by the City & County of Honolulu's decision to prepare an Alternative Analysis for the Federal Transit Administration. Primary responsibility included developing a year-long public outreach effort with emphasis on reaching deeply into the community utilizing grass roots approaches. Made numerous appearances as a member of the project's Speakers Bureau team, providing updates on the status of the project to a wide array of citizen groups. Participated with project technical staff in regular briefings of editorial boards and the media. Attended island-wide community meetings with city representatives and other members of the consulting team.

**Haseko Ocean Pointe Master Planned Community.**

Worked nearly 15 years managing land use planning and entitlement process for an 1100-acre mixed-use, master planned shoreline community in Leeward Oahu. Interfaced with architects, planners, and engineers in developing project master plan and then with community, federal, state and county agencies and elected officials to entitle the project, which included the largest privately owned marina in the state, over 120 acres of resort and commercial uses and nearly 5000 residential units.

**POI Coalition.**

Served four years on the steering committee of the POI Coalition (People Opposed to Initiative). Coalition was a joint effort of the business community and the building industry labor unions which spent four years fighting legislation that would have permitted land use decisions in Hawaii to be made through ballot initiatives. Coalition raised nearly \$750,000 in local contributions ranging in size from \$5 to \$25,000 to fund a grass-roots education program which included targeted direct mail, telephone canvassing, and citizen rallies aimed at getting voters involved in a lobbying effort. The success of the coalition attracted the attention of the National Association of Home Builders and resulted in the assignment of a full-time staff member responsible for assisting the coalition in their fourth and final year.

**West Oahu Economic Development Association.** Founding Member.

Founding member of the West Oahu Economic Development Association formed to support businesses in the fastest growing region of the island. Recognizing the importance of a strong voice on a range of issues facing businesses in West Oahu, a small group of business representatives from Kapolei formed the organization. Since inception in 2002, it has grown from a handful of businesses to over a hundred members from the West Oahu region who are actively engaged in supporting business initiatives in the region.